

4.3	Research Infrastructure	15
4.4	Research Reputation	15
4.5	Postgraduate Research	16
4.6	Innovation.....	16
5.	DVC Academic.....	17
5.1	Student First Programme	17
5.2	Timetabling	17
5.3	Academic Services Group	17
6.	Office of the AVC Maori.....	17
6.1	Graduate Pillar BICC	17
6.2	- ori.....	18
6.3	18
6.4	Te reo in the Workplace 3(ate)7()-9(P)11(il1)D 122BDC BT1 0 0 1 230.09 5/F3 12 Tf0 1 83.5	

10.1 Cash Flow24
10.2 Working Capital25
10.3 2017/18 Government Budget25

1. INTRODUCTION

A stand-out highlight in May, and indeed in the history of the University, was UC's official return to the Arts Centre, when UC Arts at the Arts Centre was formally opened mid-month. UC's return to the central city, and to its 'ancestral home' has met with wide acclaim, and attendances at music recitals and the Teece Museum of Classical Antiquities are an extremely encouraging sign for the University's ongoing efforts to engage with its community. In its first month open UC was able to host the Chancellors and Vice-Chancellors of New Zealand's eight universities, local Chief Executives of neighbouring institutions and the Board of the Reserve Bank of New Zealand. More than a thousand members of the public have visited the Teece Museum of Classical Antiquities, the home of the Logie Collection.

We have confirmed that while UC's three major building projects have experienced delays, all are currently planned to be available for teaching from the start of the 2018 academic year. The delay has required some unanticipated rapid planning, particularly for the College of Science in order to allow for the early stages of

community engagement; bicultural competence and confidence; and employable, entrepreneurial and innovative. This is a major undertaking for this university but its focus on developing a Graduate Profile with such attributes is in line with other top universities in the OECD.

Construction on the three main sites on the llam Campus continues, with each building being delivered later than planned but ready for teaching at the start of 2018. The fact that these three large construction sites will all be completed at about the same time means that UC will attempt to move large numbers of staff and students into the new buildings over quarter four of this year, with three Colleges on the move in the same time period.

2.2 Rutherford Regional Science and Innovation Centre (RRSIC)

The delay to the completion of the RRSIC Stage One building, to 28 September is now confirmed despite close management and a good working relationship between UC and the contractor. The

2.4 The move of the College of Education, Health and Human Development to Ilam, the

The UCME campaign has launched with significant visibility nationwide. Outdoor opportunities are being utilised with adshells outside many secondary schools nationwide, billboards in Wellington and Christchurch, and street posters in Nelson. In addition, the campaign is being promoted through social media (Facebook) and on high visibility websites (banner advertising). Radio will also be utilised and the campaign is being promoted on the UC website homepage.

The undergraduate scholarship campaign has been in market utilising online and outdoor properties. A local Semester Two campaign utilising newspaper and online has been visible over May-June. The Auckland-Wellington offer branded GO Canterbury will be launched in July utilising outdoor, online and radio. Open Day and Information evening advertising campaigns have been in market and will run until early July.

Work is complete in regard to developing a specific 'brand story' for the Business School. This has involved interviews with students, staff and alumni. This process is now under way with the College of Education, Health and Human Development. A suite of videos will be implemented progressively over the year – the College of Arts is the first recipient of this process.

A website has been constructed with information for New Zealand-born students and parents living in Australia with over 700 visits to the site to date. A presentation has been completed for the College of Education, Health and Human Development so that a Tokyo University opportunity can be leveraged with the prospect of bringing 100 Japanese students a semester to UC in 2020.

3.2 Liaison

UC Information Evenings for prospective students and whānau began in May around the regions, with support from Colleges. Two additional evenings have been scheduled this year in Dunedin and Timaru. Around 1,100 students and their families have attended an Information Evening so far, with Christchurch attendance, at around 550, significantly up on last year.

In addition to information evenings, the team represented the University at Careers Expos in the Bay of Plenty, Christchurch, Nelson, Manawatu, Hawkes Bay and Dunedin.

Partnership facilitation was provided t

The current focus for the team is priority applications in all areas for the February 2018 intake.

3.4 **Enrolment**

Online Applications for Programme Entry are expected to be available to 9(a)lable lment

Millie Morgan, UC Student Athlete Commission rep, has been selected as one of two representatives from New Zealand to attend the International University Sports Federation (FISU) Volunteer Leaders Forum in Russia from 2-8 July. This will bring together leaders in sports volunteering from 170 FISU member federations. The forum is conceived as a means to help young volunteer leaders from all over the world actively contribute to the international volunteering movement and thus to promote intercultural dialogue and international cooperation for the benefit of university sports worldwide.

Academic Skills Centre

In Semester One, the Academic Skills Centre (ASC) taught into 47 credit-bearing courses. 62% of this teaching was at the undergraduate level, with the remaining 38% at the postgraduate level. Research in New Zealand and overseas indicates that the contextualised or discipline-based teaching that is practised in these embedded sessions is a highly effective strategy for students to acquire academic skills.

A collaboration from across UC including the Postgraduate Office, the Library, the Academic Services Group, Careers, E-Learning Support and the ASC resulted in the inauguration of an Autumn GradFest, a week of lectures and workshops for Masters and PhD thesis writers. This is in addition to the existing November GradFest.

At the student self-referral level, the strong initiative shown by students to engage with ASC's services early in their study at the start of the year has continued into the second term, with ASC remaining at close to full capacity throughout the term.

Student uptake for Semester One	Unique Students
Consultations	642
On-Call	402
Generic ASC workshops/seminars	778
Supplementary groups	886
Embedded Teaching	2,790
Total using ASC services	4,130

Careers, Internships and Employment

The first half of the

A focus as the year progresses will be ensuring services offered through UC Careers are more explicitly linked for students to the Graduate profile and their development of the graduate attributes. Work has already begun to ensure there is more bicultural content in resources and delivery.

3.12 **Student Care**

The results of these proposals, which are assessed equally on their science excellence and impact to New Zealand, will be known in mid-September.

Of the 96 “Expressions of Interest” submitted by UC to the 2017 Marsden Fund, 22 have been now invited to full proposal submission. The full proposals are being submitted from across all five Colleges, though Science (9) and Engineering (9) continue to dominate UC’s Marsden Fund profile. UC’s success rate of 23.9% in this first stage of the process was the third highest of the eight New Zealand universities submitting to Marsden this year with only Otago and Massey having greater success. Consistent with an analysis of prior UC Marsden funding over 2013-2016, greater support and mentoring is being offered to full proposal proponents this year to improve success in the second round where historically UC success has been lower.

UC has been successful with a proposal submitted to the MBIE Te Pūnaha Hihiko - Vision Mātauranga Capability Fund with a project entitled “*A First Nations Partnership across the Takiri of Te Ngāi Tahu and into the Pacific*”. This is the second significant Vision Mātauranga project secured from MBIE, and is further evidence of the progress in working with iwi and hapū. The research will undertake an “exploration of evidence based western science and Mātauranga Māori” as a means to provide catalysts for research organisations and hapū based practitioners with a particular focus around water quality of Tutae Patu Lagoon (North Canterbury) and its potential impact on Taonga species.

4.3 Research Infrastructure

The *eResearch 2020* consortium (comprising REANNZ, NeSI, and NZ Genomics Laboratory) has released a vision paper entitled “National Research Data Programme” <http://www.eresearch2020.org.nz/> which makes the case that New Zealand is not capitalising on the full value of Government research funding (currently >\$1.5 B), and that a key gap is appropriate institutional support and resourcing of digital data archiving and management. *eResearch2020* is proposing a series of recommendations and “makes a pitch” for \$50-70 M over five years to enable these. Data archiving, open data, data discoverability, and issues of access versus storage are being widely discussed in a number of fora, and MBIE itself is moving in this area with proposed linkages of data management, research outputs, and research outcomes being linked back to specific researchers and institutions via ORCID (<https://royalsociety.org.nz/orcid-in-new-zealand/>).

Following a request from MBIE, UC has provided comment and feedback on proposed regulations under the “Outer Space and High-altitude Activities Bill”. A number of clarifications were being sought by UC including whether educational exemption included universities (in addition to the primary and secondary schools), how regulations would apply to multinational and collaborative research activities, and whether the regulations apply only to New Zealand territories, or include New Zealand entities (including universities) operating offshore. The underlying rationale of UC’s response was to ensure that the final regulations do not impose an unnecessary and burdensome regulatory regime on UC where we are currently undertaking, or working toward, outer space and high altitude activities (including rocketry and satellite development), as part of our institutional teaching or research.

4.4 Research Reputation

The 2017 QS rankings have been released in recent days and the University of Canterbury has retained a ranking of 214 – the same ranking as 2016. Our peer New Zealand universities – the University of Auckland, the University of Otago, and Victoria University of Wellington have 2017 rankings of 82, 151, and 219 respectively. We remain the third-ranked New Zealand university, though Victoria University of Wellington has improved to 219 from 228 over 2016 -2017.

5. DVC Academic

5.1 Student First Programme

6.8 First

The selection process for the First Nations Futures' Programme for 2017 is now in process, in collaboration with Te Ranga o Ng i Tahu, the Ng i Tahu Research Centre and Kamehameha Schools. The programme is an important development opportunity for M ori students who are considering postgraduate study. A significant number of M ori students now enrolled in PhDs are graduates of this programme.

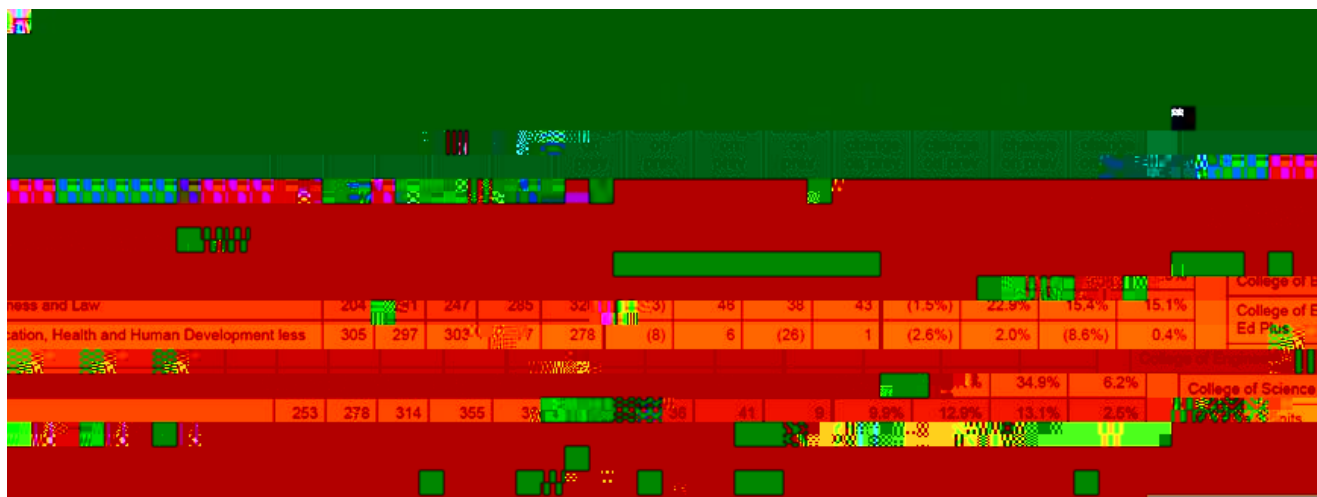
6.9 Waiata tautoko

The Office of the Assistant Vice-Chancellor M ori organises a weekly waiata M ori session and all staff are welcome to participate. Waiata sessions are held from 11.00 am to 12 noon on Wednesdays in room 208, Te Ao M rama building. Te Ratonga konga M ori - M ori Student Development Team

The first term has been very busy for the M ori Student Development Team, with many students calling on their advice and support. Many students have commented on the improved visibility of the M ori Student Development Team in the new ground floor location.

Exam preparation workshops for first year students have been held at the end of the term and in study break.

Please see below the May 2017 statistics:



Ekea! Year 11

Year 11 students and their teachers participated in Ekea!, a tailored development programme provided by UC. This was a total of sixty participants. We have received enthusiastic feedback from both teachers and students. In particular, the teachers are keen to follow up with the workshop leaders, (Tu Kaha), as they would like to have this training offered as part of the professional development options for high school teachers.

This two-day programme also included a workshop for the benefit of our tu kana. The workshop focussed on identity and development of personal connections to t puna, r nanga and whakapapa.

6.11 **Manukura**

The Maori Student Development Team supported Te Tapuae o Rehua at Rehua Marae, with 60 students, tu kana and the M ori Student Development Team staff participating over a weekend. This was a leadership development programme for Year

Tammy Steeves spoke on de-extinction and the re-extinction vortex on Jesse Mulligan's Radio NZ show. The Press ran online an op-ed on Trump's America by Billy O'Steen. UCE Kaikoura Challenge students featured prominently in local Kaikoura news.

MTV visited the UC campus to film voxpops with students. A request for a correction became a successful pitch to a Press reporter about UC timber technology. Sacha McMeeking will feature as a 'Futurist' panellist on the What Next? TV series hosted by Nigel Latta and John Campbell in a live, interactive, week-long event in June.

An analysis of UC coverage produced between 1 and 31 May (Broadcast, Internet, and Print) found 601 items. This coverage reached a cumulative audience of 7,388,390 and had an advertising space rate of \$2,739,236.

7.4 External Engagement

The 24 May UC Connect public lecture on the science of rock-climbing, *To Fall or Not to Fall* was well received, with a large audience. The 31 May UC Connect talk by Mark Menzies was the first performance lecture and also the first UC Connect to be held in the new Recital Room at UC Arts in the Arts Centre. Audience feedback included: "Speaker was great and lively. When Mark

Planning is under way for Careers Advisors Update Day, Open Day, Ekea Year 12, Women in Leadership Breakfast Christchurch, the Year 10 UCan programme, Postgraduate Options Evening and more engagement opportunities through our sponsorships with the Crusaders, Tactix and Christchurch School of Music.

8. Alumni and UC Foundation

8.1 UC Foundation

	Income	Distribution
2016 Year End	\$8.6m	

8.7 **Alumni**

The UCSA has confirmed the name of its new building as Haere roa, a name associated with Ngai Tahu presence at the site on the river.

10. Financial Outcomes: (Management Accounts to 31 May 2017)

* A variance enclosed in brackets indicates an UNFAVOURABLE financial variance e.g. income is less than budgeted income OR expenditure is greater than budgeted expenditure.

Actual Total Operating Income is unfavourable to budget

TEC, which

We support this change and are well placed to lead the country in postgraduate entry level qualifications for students studying Early Childhood, Primary, and Secondary teaching. Education at UC remains in the top 100 in the world according to the 2017 QS subject rankings.

11.5 College of Science ()

May was a very busy month for a range of recruitment-related activities. On 23 May, the College hosted a 'Choose Science. Change the World' careers evening for prospective BSc students and their parents and whānau, the purpose of which was to illustrate the diversity of not-so-obvious career paths which the BSc opens up. We had five BSc alumni – all of whom enthusiastically gave us their time and passion – in various kinds of occupations and sectors tell their stories. We also used this event as a moment to launch our new BSc collateral, which uses two key themes: personal passion as a pathway to BSc, and BSc and careers. This event attracted 152 attendees, all of whom appeared to be engaged with and enlivened by what they heard. We are optimistic of impact of this event and our new collateral.

In terms of the development of new academic programmes, our work over the last few years has focused on the development of taught postgraduate programmes, and this is an area of EFTS growth for us. At a College Executive planning day on 8 May, we turned our attention to our BSc: one of

12. Conclusion:

The Minister of Tertiary Education Paul Goldsmith visited the ICT Graduate School (SIGNAL) site in the Innovation Precinct and met with a number of partners and students. This initiative and a number of others referred to throughout this report, demonstrate the extent to which UC is collaborating with an increasing range of business and academic partners, strengthening its local, national and global networks.

A number of UC alumni were recognised in the Queen's Birthday Honours awarded this year, among them former Prime Minister, the Rt. Hon. John Key.

Dr. Hamish Cochrane has announced his resignation and will leave UC on 1 September. Hamish has had a long association with the University and during that time made a significant contribution. He has acted as Vice-Chancellor on numerous occasions and addressed a number of difficult circumstances on my behalf since becoming Deputy Vice-Chancellor in 2013. I would like to express my appreciation both personally and on behalf of the University. It is not my intention to seek to appoint a second Deputy and a redistribution of Hamish's responsibilities will be made prior to his departure.

The University must remain on track to deliver on its commitment to cover business as usual costs from business as usual revenue in 2019. Updated forecasting is under way along with a review of the long-term capital plan. There are aggressive student recruitment targets and cost containment requirements along with the likelihood of deferring some capital expenditure in order to retain interest earnings and defer depreciation charges if we are to achieve the required sustainable position. In my view the objective is challenging but attainable.

13. Appendices

13.1 Appendix 1: Building Update

Overall

All campus projects continue to be very busy with the number of tradespersons on campus presently now only exceeding 450, as the number of finishing trades reduces overall on RRSIC Stage One. Work is continuing safely on sites with no major injuries reported for the last period.

Campus Construction Safety Group

The Campus Construction Safety Group continues to meet focussing on the construction projects and their Health & Safety implications on the University's day-to-day business and reputation and most recently, the on campus impact of the UniCycle Project being delivered by the Christchurch City Council. In addition, attention has been drawn to the management of vehicular and pedestrian traffic in the Science Precinct, with construction activity increasing on the Rehua, Electrical Link Recladding and von Haast demolition projects.

On site works are as follows:

Second fix installation continues to all levels with level 4 at 70% and levels 2, 3, 5 and 6 nearer to 80% complete.

Suspended ceiling framing continues on all levels as areas are available and ceiling tiles are being installed. FCC is currently working through identifying which tiles can be installed and which shall be delayed to enable access to services above for commissioning.

The birdcage scaffolding to the Atrium framing is being removed with the outer sections remaining in place to aid access for the installation of balustrade glazing to the atrium. The top two levels of the scaffold around the atrium perimeter are due to be removed next week. Services installations, fire, electrical, HVAC, lab gases, AV, security and hydraulics continue on all floors. Pre-commissioning activities are commencing where possible with BMS point-to-point testing, pressure testing of the gases, flushing of the domestic hot water system and start-up of the AHU 2. It is important to note that the critical path is through the commissioning period – and a number of building prerequisites have to be completed to enable the commissioning programme to be achieved.

Novalab laboratory joinery is being installed throughout the building.

The percentage of progress reported by Fletcher at the two fortnightly Site Meetings on 3 and 30 May 2017 were as follows:

Overall progress on the Construction Programme: 91% an increase of 4%;
Major building works in progress Building Services 91% an increase of 4%;
Façade Curtain Wall 96% an increase of 6%;
Interior Fit out 69% an increase of 7%; and
Commissioning 22% an increase of 12%.

RRSIC Stage Two

The contract for Stage Two has been executed, and the first two levels of the von Haast building have been handed over to Dominion.

Testing for contaminants and asbestos is under way as significant additional asbestos has been identified. The project team has worked through the implications of this and is instigating early testing of Level 1 and 2 to be able to evaluate the implications on programme should these areas also have additional asbestos. The outcome of this additional testing identified very limited issues however, it has extended the requirement to undertake testing in the basement level of the building. Staff access has been restricted to the basement while this additional testing is completed.

Canterbury Engineering the Future (CETF)

Tranche 1

Practical completion has been awarded for both ECE and CAPE.

CORE was handed over to UC on 15 February and as planned, teaching commenced from the start of Semester One. The CORE is very well used. However, Practical Completion cannot be provided until Plant Room 12 is fully commissioned due to co dependencies with CORE. Unfortunately whilst the Plant Room is substantially completed, delivery of long

lead time components has frustrated the contractor in completing works, although work-around systems are in place to maintain building operations.

The CORE UCSA café fit-out is largely complete and opened at the end of May. Final commissioning is required to services facilitating cooking operations and it is anticipated this will be concluded by mid-June.

The project team recognise close out of outstanding items within Tranche 1 buildings is a priority issue, and this has been recognised in the CETF Project Issues Register. An action plan including new processes has been enacted and key resources have been committed by all stakeholders to address this challenge.

Tranche Two

Under the conversion of the Hawkins contract to a Fixed Price Lump Sum (FPLS) the University elected to pursue a staged occupancy strategy for the Civil and Natural Resources (CNRE) wing. The following practical completion dates were agreed within the FPLS terms and conditions:

- Fluids and Structures labs – 30 June 2017
- Whole of the contract works (balance of CNRE and all of the Mechanical wing) – 30 September 2017

Hawkins has confirmed an early warning of an eight working day delay to Practical Completion of the Fluids and Structures laboratories. This will adjust the handover date for this part of the wing to 12 July unless mitigated, which is very unlikely. This delay has been discussed with all UC stakeholders and post-handover activities have been adjusted accordingly to accommodate the new date. User groups have not reported any consequential issues being caused by the likely delayed handover.

Aside from this specific delay, works are generally progressing well on site and neither the External Project Manager or Independent Programme Expert are reporting any significant issues in respect of the 30 September practical completion dates for either Tranche Two wing.

Electrical Link Reclad

Demolition is now complete and RAB is 90% complete.

Windows, alucobond cladding and the rainscreen panels are now in production.

The CCC has issued consent for the roof and gutter replacement.

Some program delay has been experienced but the latest programme revision by Dominion still has completion of works by the end of September 2017.

The final tender proposals are currently being evaluated by the Project Team to ensure conformance by the shortlisted contractors and in readiness for a Tender Assessment Panel recommendation by July.

The project is still on track for the building to be operational by February 2019 and the tender result to be within 2% of the approved Business Case budget.

Arts Centre

All work is now complete.

The main contractor is yet to submit the final account. Until the final claim has been submitted, the final account figure can't be specified and final budget vs total cost reconciled.

Logie and Locke refurbishment

A contractor has been appointed for the refurbishment of the toilets in these two buildings. The associated works are due to start on or before 26 June.

An architect has been appointed for the main part of this refurbishment project and has now undertaken a site survey. The consultant has met the Client Working Group to assist in completing the preparation of a Business Case for UC Council consideration to facilitate the delivery of the full project in accordance with the Long Term Capital Plan.

Residential (Student) Accommodation

Demand and supply of beds

Capital Works continues to work with Student Services and the PCG on developing a high level strategy, and has reviewed the demand forecasts update provided by Price Waterhouse Coopers in April. This has indicated likely timing of future developments with the next phase of development indicated as required for 2020.

The Student Residential Accommodation Strategy Paper will be provided to the UC Council in July.

Postgraduate apartments at Dovedale

Work is continuing on site with the creation of the gravel raft prior to the foundations being poured. During June the concrete slabs will be formed and poured finishing the traditional construction activities.

The off-site construction of the bathroom pods and framing has commenced, with the first bathroom pod to be sighted and signed off in June.

The project remains on programme for occupation in February 2018.

Head leases and standalone houses

The Accommodation PCG continues to monitor the situation.

Upgrade of Existing Residential Halls

The design solutions in order to achieve Council policy of 67%+ NBS strengthening have been completed and final costings and an associated program of works have been presented to the Residential Accommodation PCG.

Discussions with CLV continue as work requires CLV to manage occupancy to provide access over a summer enabling these strengthening works to be carried out.

Projects in planning this month include:

Kaikoura Field Station replacement

Vacating Dovedale and Kirkwood Villages

New Learning and Teaching Spaces planning for 2018/2019

NZ Fire Station/Education Centre proposal

13.2 Appendix 2: Upcoming Events Calendar

Date (day/date/month)	Event name	Key goal
Tuesday 20 June	UCF Christchurch Donor Thank you	Promote
26 & 27 June	Update Day	Recruit
Tuesday 27 June - Saturday 1 July	World Marketing Congress 2017	Conference
Friday 30 June	Crusaders In-Schools Training session	Promote
Monday 3 - Friday 7 July	NZ Marine Science Conference	Conference
Tuesday 4 - Wednesday 5 July	International Political Science Association Conference on Democratization and the Military	Conference
Wednesday 12 July	Golden Key Annual Youth Forum	Conference
Thursday 13 July	Open Day	Recruit
Friday 14 July	International welcome (S2) & Mid-Year orientation	Retain
Friday 14 July - Friday 4 August	Diversity Fest 2017	Retain
Wednesday 19 July	UC Connect public Lecture: Science, 'junk science' and how to tell the difference. Presented by Professor Simon Pollard	Promote
Friday 21 July	UCSA Ground-breaking Ceremony	Promote
Wednesday 26 July	SVA UCan Year 10 programme	Promote

13.3 Appendix 3: VC Activities

Past	
01 June 2017	Attended the Early and Emerging Career Researchers Awards
02 June 2017	Attended an SMT Development Day Hosted at Tuihiwi Marae Spoke at the Student Run Club Global China Connection Awards
06 June 2017	Spoke at the Teaching Week Opening Ceremony
07 June 2017	Attended the CDC Winter Economic Update Spoke at the Christchurch Information Evening
08 June 2017	Attended a Universities New Zealand Meeting hosted in Christchurch
09 June 2017	Attended a Universities New Zealand Meeting hosted in Christchurch
12 June 2017	Visited Burnside High School and Hornby High School on Engagement and recruitment business Attended a YMCA event held at Readings Cinema

13 June 2017